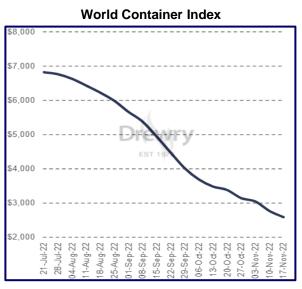
GLOBAL TRANSPORTATION MARKET REPORT DECEMBER 2022

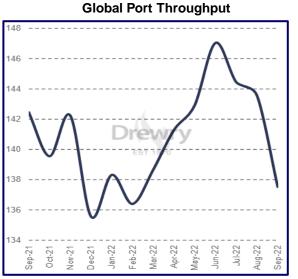


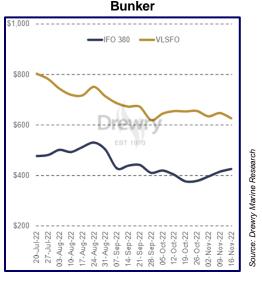
WORLDWIDE LOGISTICS



GLOBAL OCEAN TRENDS

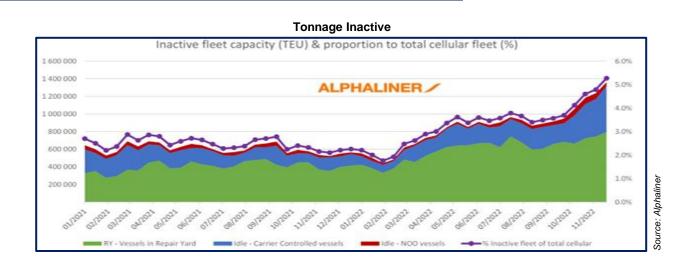


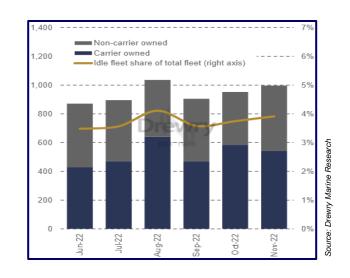




- With rates returning to pre-pandemic levels, capacity to the U.S. East Coast appears too high to offset rate declines. According to Sea-Intelligence Maritime Analysis, November vessel capacity into the region was 19.5% above November 2019 levels, with December capacity running even higher, at 37.7% above the same month in 2019.
- The Shanghai Containerized Freight Index dropped 54.2% during Q3. TPEB rates to the U.S. West Coast were down 67.3% last quarter. U.S. imports from Asia were reportedly down 11%, but congestion also played a role, with the number of ships waiting to enter Los Angeles or Long Beach down to fewer than ten. (The record high was 109 vessels queued in January 2022.)

CAPACITY AND IDLE FLEET





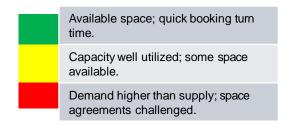
- Inactive capacity is at 271 ships representing 1,1361,122 TEU. This is a slight increase from the previous month, accounting for 4.8% of the global fleet.
- Due to lack of demand, carriers are idling more ships to reduce capacity with the goal of increasing prices and cutting costs.
- 13 vessels were delivered in October, including four 10,000+ TEU vessels. ZIM took delivery of three 11,000+ TEU vessels along with Maersk and its 15,413 TEU Maersk Compton.

OCEAN TRADE LANES

- MSC and Maersk, partners in the 2M Alliance, issued separate statements in November announcing the temporary suspension of their jointly run Liberty/TP23 service to U.S. East Coast ports until further notice. While mentioning that the change "will help alleviate port congestion," the announcements were published as rates and volumes continued to decline.
- With global trade cooling, Asia-to-Europe ocean rates have dropped significantly. Analysts don't expect any significant change to the situation before Lunar New Year observations begin on January 22.
- The market continues to experience some capacity issues and long booking times on the Europe-to-North America trades.
- All other Europe outbound trades are stable with readily available capacity.







OCEAN CARRIER UPDATES

2M



Ocean Alliance

CMA CGM
COSCO Shipping
Evergreen Line

THE Alliance

Hapag-Lloyd ONE Yang Ming

- ZIM ended its service from Vietnam to China to the U.S. East Coast, "ZIM SEA/USEC eXpress," on which the 2M partners Maersk and MSC co-load. Maersk brands this service as "TP23," while MSC marketed this loop as "Liberty" service. The sailing used to turn in 10 weeks, with 5,100-6,650 TEU ZIM ships calling at Cai Mep, Yantian, Charleston, Savannah, Tanjung Pelepas, and Cai Mep.
- This month, CMA CGM will launch a new, direct, fixed-day weekly service connecting the U.S. East Coast with the west coast of South America. It will be the only direct, full-container service between these two regions.
- COSCO Shipping Lines is winding down its service from China to North America's West Coast ("CENX"), which launched in October 2021.

MEXICO AND TRANSBORDER

Mexico aims for full electric fleet by 2050

The main challenge to Mexico's goal to ban combustion engines is the country's current lack of a nationwide charging infrastructure. All carriers and authorities must come together as an industry to generate this infrastructure.

Double articulated trailer prohibition under review

A new law prohibiting double articulated truck trailers is based on the safety risk these vehicles can present on the road; however, studies have shown that only 5% of traffic accidents involve double articulated units.

Based on information shared by the industrial sector, eliminating double articulated trailers would require the market to bring on 37,000 tractors and 106,000 additional trailers to cover demand.

Carta Porte due date extension

The tax administration service in Mexico has granted a new extension for the correct use of the bill of lading, extending the implementation date to July 31, 2023.

MEXICO AND TRANSBORDER

Ocean Updates

Asia-Mexico ocean freight fell 8.92% in October

- The market is extremely sensitive because of the weak demand for merchandise. In this environment, ocean rates between China and Mexico dropped 8.92% from September to October, settling at an average of \$3,424 per 40-foot container.
- In its monthly report, Freight Forwarder indicated that the route from Asia to the west coasts of South America and Mexico reached a floor of \$2,500 per FEU and a ceiling of \$4,200 dollars, due to carriers' blanking sailings and the resulting port congestion.
- There is concern in the market about the injection of global capacity both in the short and long term as carriers receive new ships that were ordered during 2020 and 2021.

MEXICO AND TRANSBORDER

Air Updates

• Air cargo in Mexico registered an increase of 4.8% during the first half of the year compared to the same period in 2021, according to the Federal Civil Aviation Agency.

Top 10	jun-21	jun-22	Var	% Var	ene-jun 21	ene-jun 22	Var	% Var
Ciudad de México	46,381.6	51,612.2	5,230.6	▲11.3%	273,024.8	276,380.6	3,355.9	▲1.2 %
Guadalajara	16,321.1	15,738.3	-582.8	* 3.6%	101,034.2	88,774.1	-12,260.1	▼12.1%
Monterrey	5,643.9	7,141.9	1,498.0	▲26.5%	30,435.9	39,070.4	8,634.5	▲28.4 9
Querétaro	5,512.9	6,363.9	851.0	▲15.4%	30,521.9	36,544.9	6,023.0	▲19.7%
Toluca	4,619.2	4,263.4	-355.8	▼7.7%	26,075.3	22,927.5	-3,147.8	▼12.1%
Cancún	2,265.6	3,976.7	1,711.0	▲75.5%	14,180.9	24,805.7	10,624.7	▲74.99
Tijuana	2,931.9	3,419.8	487.9	▲16.6%	16,684.5	19,426.4	2,742.0	▲ 16.49
San Luis Potosí	2,051.7	2,587.8	536.1	▲26.1%	11,809.0	14,072.2	2,263.2	▲19.29
Mérida	1,972.2	2,042.5	70.4	▲ 3.6%	10,613.6	11,790.7	1,177.1	▲11.196
Hermosillo	986.4	1,359.9	373.5	▲37.9%	5,694.6	7,166.2	1,471.6	▲25.89
Otros	4,464.4	5,283.0	818.6	▲18.3%	25,956.8	31,390.4	5,433.6	▲ 20.99
TOTAL	93,150.9	103,789.3	10,638.5	▲11.4 %	546,031.6	572,349.2	26,317.6	▲ 4.8%

- During the same period, cargo transportation at the national level increased by 7%.
- Airports in Mexico City, Querétaro, Tijuana, Monterrey, San Luis Potosí, Mérida, Hermosillo and Cancún moved the most merchandise; while Guadalajara and Toluca each registered a 12.1% volume decline.

Growth in Global Goods Trade



	World	October 2022 (% ch vs the same month in 2019)				Year-to-date (% ch vs the same period in 2019)			
	share 1	CTK	ACTK	CLF (%-pt) ²	CLF (level)3	CTK	ACTK	CLF (%-pt) ²	CLF (level)3
TOTAL MARKET	100.0%	-6.2%	-8.5%	1.2%	48.7%	-0.2%	-8.2%	4.0%	50.5%
Africa	1.9%	2.1%	-11.1%	5.7%	43.7%	11.6%	-14.7%	11.0%	46.7%
Asia Pacific	32.6%	-11.8%	-15.4%	2.3%	56.1%	-5.9%	-17.5%	7.3%	59.4%
Europe	22.8%	-13.2%	-17.1%	2.5%	55.8%	-8.1%	-16.9%	5.4%	56.4%
Latin America	2.2%	-8.1%	-17.3%	3.9%	38.4%	-4.3%	-16.0%	4.9%	40.1%
Middle East	13.4%	-7.1%	-7.5%	0.2%	48.0%	0.5%	-6.2%	3.3%	49.5%
North America	27.2%	8.8%	5.9%	1.1%	40.1%	14.8%	9.0%	2.1%	41.5%
International	87.0%	-5.6%	-6.9%	0.7%	54.2%	-0.1%	-9.1%	5.1%	56.5%
Africa	1.9%	2.7%	-9.9%	5.5%	44.7%	12.8%	-13.4%	11.1%	47.5%
Asia Pacific	29.5%	-8.0%	-7.2%	-0.5%	60.8%	-2.1%	-12.8%	7.2%	65.8%
Europe	22.4%	-13.7%	-18.1%	3.0%	58.2%	-8.4%	-17.7%	6.0%	58.8%
Latin America	1.8%	-5.4%	-11.0%	2.9%	47.7%	-2.3%	-13.1%	5.3%	48.3%
Middle East	13.4%	-7.0%	-7.5%	0.2%	48.3%	0.5%	-6.0%	3.2%	49.9%
North America	18.0%	10.5%	8.7%	0.8%	48.2%	14.3%	6.1%	3.6%	49.6%

^{1%} of industry CTKs in 2021

Note: the total industry and regional growth rates are based on a constant sample of airlines combining reported data and estimates for missing observations. Airline traffic is allocated according to the region in which the carrier is registered; it should not be considered as regional traffic. Historical statistics are subject to revision.

AIR FREIGHT OVERVIEW

- Global inflationary pressures have eased somewhat, as consumer and producer prices continue to cool down.
- Global trade remains steady, while air cargo's relative growth has softened.
- Stable trade performance remains a strong indicator for the global economy as the market keeps a close eye on China's COVID-19 restrictions.

²Change in load factor vs same period in 2019

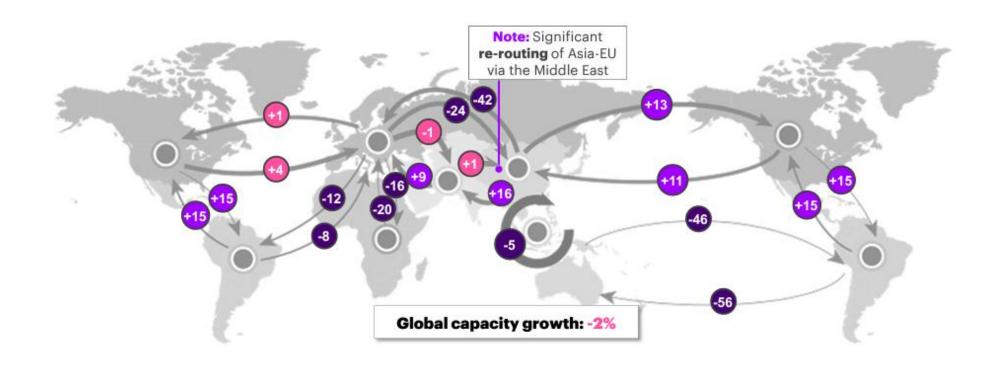
³Load factor level

CAPACITY DEVELOPMENT

Direct international flights only. All flows indicate region-to-region capacity. Regions indicated by color. Dates in UTC. Total air cargo capacity includes widebody passenger and all freighter flights.

Source: Seabury Cargo Capacity Tracking database, Seabury Cargo, Accenture analysis

% growth vs 2019



AIRFREIGHT MARKET DEVELOPMENT

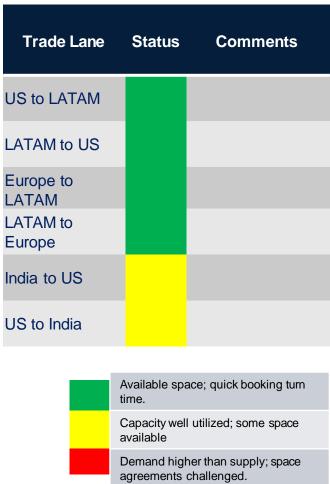


- According to the Baltic Air Index, the average spot rate from China to North America was down by 52% year over year, while China-to-Europe rates were down by 33% year over year.
- Xenata data indicates 50% of airlines and forwarders agreed to three-to-six-month global air cargo contracts in October, an increase from 36% in Q3.
 The data suggests that forwarders are not willing to hold long-term contracts under current market situation.
- World ACD reported that the first half of November freight volumes in the Asia Pacific region fell 25% year over year.

AIR TRADE LANES

- Airlines across all trades continue to grapple with softening demand and sinking rates. New carriers entering the market (CMA CGM, Maersk Airfreight, etc.) have increased overall capacity creating additional negative pressure on rates.
- Trade with China remains highly volatile due to the nation's COVID-19 abatement policies.
- Peak season continues to underperform, with volumes below 2020 levels in some areas. Surges are still possible, however.
- Carriers predict further fuel pricing volatility heading into Q1 2023.

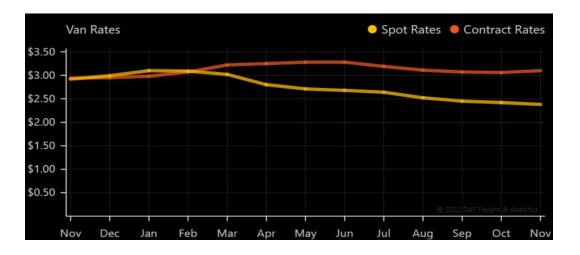




NORTH AMERICAN TRANSPORTATION



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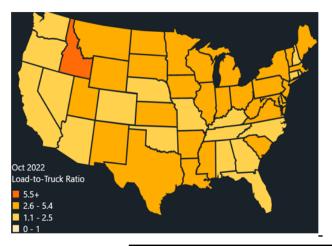


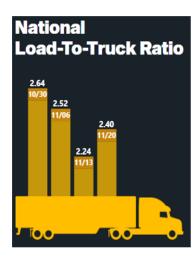
- The continuing decline of truckload spot rates 39% year over year reflects weak peak season demand.
- Spot rates are projected to continue their downward trajectory well into the first quarter of 2023. Linehaul carriers are reducing costs
 throughout their networks to offset rapidly declining freight volume levels.
- Deep holiday discounts attracted consumers enough to exceed expected sales from Black Friday through Cyber Monday, creating a welcome transport-capacity need for the big retail shippers. Linehaul carriers successfully absorbed the surge in demand with no immediate capacity issues.

NORTH AMERICAN TRANSPORTATION

- Load-to-driver capacity remains favorable in the majority of U.S. markets.
- Shippers were beginning to divert rail shipments to ground in response to the threat of a labor action. However, the U.S. Congress passed a bill (signed into law by the President) imposing an agreement between rail companies and their workers, averting a nationwide strike.
- Because of the federal government's action, truck capacity remains stable, avoiding possible service disruptions.

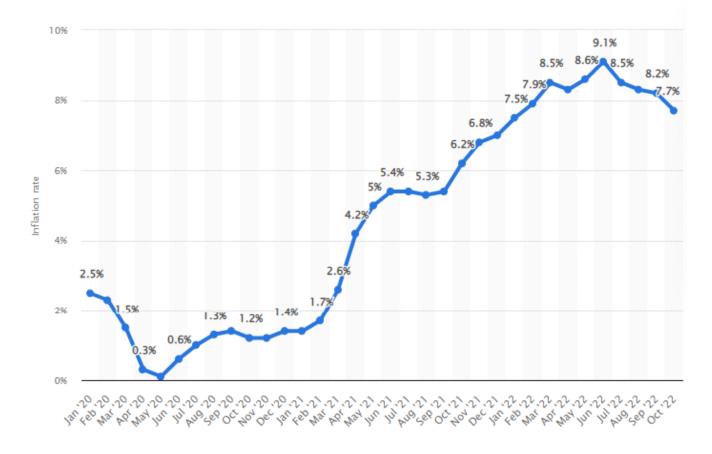
Dry Van Capacity Data







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ECONOMIC INDICATORS

The U.S. Federal Reserve board meeting minutes, released before the Thanksgiving holiday, showed that most officials felt a slowing in interest rate increases would be appropriate. The minutes also suggested that such a deceleration in rate hikes may begin with December's meeting with a 50-basis-point hike rather than a fifth-consecutive boost of 75 basis points.

The primary reasons for slowing the pace of rate hikes were the growing risk that the Fed may increase rates beyond what was required to reduce inflation to its 2% target and signs that inflation pressures were easing.

Investor sentiment was also lifted by unexpectedly strong retailer earnings, upside surprises in new economic data, and a better-than-expected consumer sentiment reading. Investors looked past the continuing pandemic-related challenges that have stymied China's economic recovery and its attendant implications for global growth.

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